2020 Annual Implementation Plan

for improving student outcomes

Preston North East Primary School (4764)



Submitted for review by Phillip Banks (School Principal) on 20 December, 2019 at 09:14 AM Endorsed by Graham Stevenson (Senior Education Improvement Leader) on 28 April, 2020 at 02:48 PM Endorsed by Belinda McKay (School Council President) on 11 June, 2020 at 11:26 AM

Self-evaluation Summary - 2020

	FISO Improvement Model Dimensions The 6 High-impact Improvement Initiatives are highlighted below in red.	Self-evaluation Level
i p	Building practice excellence	Evolving moving towards Embedding
a a g	Curriculum planning and assessment	Evolving moving towards Embedding
Excellence teaching ar learning	Evidence-based high-impact teaching strategies	Evolving moving towards Embedding
m \$	Evaluating impact on learning	Evolving moving towards Embedding
_	Building leadership teams	Embedding
siona rship	Instructional and shared leadership	Evolving moving towards Embedding
Professiona leadership	Strategic resource management	Evolving moving towards Embedding
<u> </u>	Vision, values and culture	Evolving moving towards Embedding

nate Ig		Empowering students and building school pride	Emerging moving towards Evolving
clin		Setting expectations and promoting inclusion	Emerging moving towards Evolving
Positive for lea	Health and wellbeing	Health and wellbeing	Emerging moving towards Evolving
Pos		Intellectual engagement and self-awareness	Evolving

Building communities

Global citizenship

Networks with schools, services and agencies

Parents and carers as partners

Emerging moving towards Evolving

Evolving

Emerging moving towards Evolving

Emerging moving towards Evolving

Emerging moving towards Evolving

Emerging moving towards Evolving

Evolving

Enter your reflective comments	During 2019 we have continued to see the value of coaching in both literacy and numeracy. Staff have had an opportunity to refine their practice in a series of professional learning activities. The value of a thorough induction process could not be overestimated. All staff are very aware of the school's strategic direction and the more specific KIS's in the AIP. The regular re-visiting of these as a whole school has ensured that staff are seeing the whole-school direction and understand how their work fits into the bigger picture. Our school had a stable staffing structure in 2019 and with very little change for 2020.
Considerations for 2020	In 2020 it is important that Preston North-East continues to implement the Strategic Plan (2017-21) despite our review being due in term 2. More work is needed in Mathematics and Literacy and the Berry Street Education Model which was begun in 2018 is now being embedded with all units being completed. It is important that the school continues to pursue improvement through whole school measures like scope and sequence charts, Berry Street implementation and student voice and agency. Student voice and agency is a high priority in 2020 with more opportunities for the students to have meaningful input in school operations. In 2020 we will continue to be part of a Professional Learning Community (PLC) and

	will work with neighbouring schools in a Community of Practice (COP) in the Practice Principle "Evidence-based strategies drive professional practice improvement".
Documents that support this plan	

SSP Goals Targets and KIS

Goal 1	To optimise the learning growth of every student with a focus on English and Mathematics.
Target 1.1	 Each student to make greater than one Victorian Curriculum level of learning progress in each school year during the strategic plan period in English and Mathematics. The NAPLAN Year 3 to 5 Relative Gain measures to consistently show: More than 25 per cent of students making high relative gain. Less than 25 per cent of students making low relative gain. Maintain the percentage of Year 5 students achieving in the top three NAPLAN Bands for their year level at the same percentage record when the cohort was in Year 3 two years earlier. Decrease the percentage of Year 3 and 5 students achieving at or below the NAPLAN NMS (ultimately to zero) Achieve 'at-level' performance for Koori students in all Literacy and Mathematics strands.
Key Improvement Strategy 1.a Building practice excellence	Evaluating impact of learning through rigorous use of purposeful assessment which measures student achievement and informs curriculum planning.
Key Improvement Strategy 1.b Building practice excellence	Consistent evidence-based high impact teaching strategies which reflect high expectations for all students to be engaged in purposeful and challenging learning. Formulating approaches to strengthening practice, grounded on evidence based high impact teacher strategies.
Key Improvement Strategy 1.c Building practice excellence	Providing quality, high-impact additional assistance to maximise outcome success for Indigenous students.
Key Improvement Strategy 1.d Building practice excellence	All staff have a shared understanding of the distributive model of leadership and act as teaching and learning leaders .

Goal 2	To develop curious students who are creative, critical thinkers and engaged in and connected to their learning.	
Target 2.1	Attain eighty per cent or greater positive responses to the student Attitudes to School Survey teaching and learning factors; • Stimulated Learning, Learning Confidence, Teacher effectiveness • Reduce the percentage of students with between 10 and 20 days absence per year so this reflects the data of similar schools. • Consideration of SSP targets reflecting 'the Education State' targets as and when appropriate, for example, more students reaching highest levels of achievement in Critical and Creative Thinking by 2025	
Key Improvement Strategy 2.a Empowering students and building school pride	Build a Positive Climate for Learning that promotes intellectual engagement and self-awareness.	
Key Improvement Strategy 2.b Evidence-based high-impact teaching strategies	Teachers design learning programs that utilize strategies that are evidence-based and drive an improvement in professional practice.	
Key Improvement Strategy 2.c Empowering students and building school pride	Incorporate authentic Student Voice and Agency into learning programs.	
Key Improvement Strategy 2.d Empowering students and building school pride	Develop and foster Student Leadership pathways.	
Goal 3	To develop empowered, healthy and resilient students who display behaviours and attitudes that reflect the school values.	

Target 3.1	Increase the percentage of positive responses to the student Attitudes to School Survey measures to greater than 70% • All areas of Student Safety to greater than 70% (Second and low third quartile in 2017). • Sense of Connectedness to greater than 70% (52% in 2017). • Teacher Concern to greater than 70% (43% in 2017)
Key Improvement Strategy 3.a Empowering students and building school pride	Regular and consistent teaching, modelling and promotion of the school values through Social Emotional Learning.
Key Improvement Strategy 3.b Empowering students and building school pride	Develop and embed a consistent approach in the use of restorative practices.
Key Improvement Strategy 3.c Empowering students and building school pride	Improving teacher awareness of the effects of trauma and disadvantage on student behaviour and learning.
Key Improvement Strategy 3.d Empowering students and building school pride	Implement Berry Street Education Model.
Key Improvement Strategy 3.e Health and wellbeing	Maintain the allocation of additional resources that provide information, support and targeted programs to maximise health and wellbeing for all students.
Key Improvement Strategy 3.f Setting expectations and promoting inclusion	Increased community engagement across the many different cultural backgrounds of our school.

Key Improvement Strategy 3.g Health and wellbeing	Implement the Respectful Relationships program.

Select Annual Goals and KIS

Four Year Strategic Goals	Is this selected for focus this year?	Four Year Strategic Targets	12 month target The 12 month target is an incremental step towards meeting the 4-year target, using the same data set.
To optimise the learning growth of every student with a focus on English and Mathematics.	Yes	 Each student to make greater than one Victorian Curriculum level of learning progress in each school year during the strategic plan period in English and Mathematics. The NAPLAN Year 3 to 5 Relative Gain measures to consistently show: More than 25 per cent of students making high relative gain. Less than 25 per cent of students making low relative gain. Maintain the percentage of Year 5 students achieving in the top three NAPLAN Bands for their year level at the same percentage record when the cohort was in Year 3 two years earlier. Decrease the percentage of Year 3 and 5 students achieving at or below the NAPLAN NMS (ultimately to zero) Achieve 'at-level' performance for Koori students in all Literacy and Mathematics strands. 	Each student to make greater than one Victorian Curriculum level of learning progress in each school year during the strategic plan period in English and Mathematics. The NAPLAN Year 3 to 5 Relative Gain measures to consistently show: - More than 25 per cent of students making high relative gain. - Less than 25 per cent of students making low relative gain. - Maintain the percentage of Year 5 students achieving in the top three NAPLAN Bands for their year level at the same percentage record when the cohort was in Year 3 two years earlier. - Decrease the percentage of Year 3 and 5 students achieving at or below the NAPLAN NMS (ultimately to zero) - Achieve 'at-level' performance for Koori students in all Literacy and Mathematics strands.

To develop curious students who are creative, critical thinkers and engaged in and connected to their learning.	Yes	 Attain eighty per cent or greater positive responses to the student Attitudes to School Survey teaching and learning factors; Stimulated Learning, Learning Confidence, Teacher effectiveness Reduce the percentage of students with between 10 and 20 days absence per year so this reflects the data of similar schools. Consideration of SSP targets reflecting 'the Education State' targets as and when appropriate, for example, more students reaching highest levels of achievement in Critical and Creative Thinking by 2025 	- Stimulated Learning, Learning Confidence, Teacher effectiveness - Reduce the percentage of students with between 10 and 20 days absence per year so this reflects the data of similar schools Consideration of SSP targets reflecting 'the Education State' targets as and when appropriate, for example, more students reaching highest levels of achievement in Critical and Creative Thinking by 2025
To develop empowered, healthy and resilient students who display behaviours and attitudes that reflect the school values.	Yes	 Increase the percentage of positive responses to the student Attitudes to School Survey measures to greater than 70% All areas of Student Safety to greater than 70% (Second and low third quartile in 2017). Sense of Connectedness to greater than 70% (52% in 2017). Teacher Concern to greater than 70% (43% in 2017) 	Increase the percentage of positive responses to the student Attitudes to School Survey measures to greater than 70% - All areas of Student Safety to greater than 70% (Second and low third quartile in 2017). - Sense of Connectedness to greater than 70% (52% in 2017). - Teacher Concern to greater than 70% (43% in 2017)

Each student to make greater than one Victorian Curriculum level of learning progress in each school year during the strateg plan period in English and Mathematics. The NAPLAN Year 3 to 5 Relative Gain measures to consistently show: - More than 25 per cent of students making high relative gain. - Less than 25 per cent of students making low relative gain. - Maintain the percentage of Year 5 students achieving in the top three NAPLAN Bands for their year level at the same percentage record when the cohort was in Year 3 two years earlier. - Decrease the percentage of Year 3 and 5 students achieving at or below the NAPLAN NMS (ultimately to zero) - Achieve 'at-level' performance for Koori students in all Literacy and Mathematics strands.			
Key Improvement Strategies		Is this KIS selected for focus this year?	
KIS 1 Building practice excellence	Evaluating impact of learning through rigorous use of purposeful assessment which measures student achievement and informs curriculum planning.	No	
KIS 2 Building practice excellence	Consistent evidence-based high impact teaching strategies which reflect high expectations for all students to be engaged in purposeful and challenging learning. Formulating approaches to strengthening practice, grounded on evidence based high impact teacher strategies.	Yes	
KIS 3 Building practice excellence	Providing quality, high-impact additional assistance to maximise outcome success for Indigenous students.	Yes	
KIS 4 Building practice excellence	All staff have a shared understanding of the distributive model of leadership and act as teaching and learning leaders .	No	
Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	a focus for instructional practice and peer observations in 2020. Our Koorie students are disproportionately underachieving and require additional support. gress against School goals, targets, and the		

Goal 2	To develop curious students who are creative, critical thinkers and engaged in and connected	ed to their learning.			
12 Month Target 2.1	- Stimulated Learning, Learning Confidence, Teacher effectiveness - Reduce the percentage of students with between 10 and 20 days absence per year so this reflects the data of similar schools Consideration of SSP targets reflecting 'the Education State' targets as and when appropriate, for example, more students reaching highest levels of achievement in Critical and Creative Thinking by 2025				
Key Improvement Strategies Is this KIS selected for focut year?					
KIS 1 Empowering students and building school pride	Build a Positive Climate for Learning that promotes intellectual engagement and self-awareness.	Yes			
KIS 2 Evidence-based high-impact teaching strategies	Teachers design learning programs that utilize strategies that are evidence-based and drive an improvement in professional practice.	Yes			
KIS 3 Empowering students and building school pride	Incorporate authentic Student Voice and Agency into learning programs.	Yes			
KIS 4 Empowering students and building school pride	Develop and foster Student Leadership pathways.	Yes			
Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	Teaching staff have been working on evidence-based strategies through the HITS at a school and cohort level. This needs to continue to ensure that they are embedded into teaching practice. We have begun to implement the PLC initiative in 2019 and we see the Community of Practice as a way of consolidating our learning and continual improvement of professional practice. The school has made improvements in Student Leadership and needs to continue this work as we incorporate Student Voice and Agency through many different facets of teaching and learning.				

Goal 3	To develop empowered, healthy and resilient students who display behaviours and attitudes that reflect the school values.				
12 Month Target 3.1	Increase the percentage of positive responses to the student Attitudes to School Survey measures to greater than 70% - All areas of Student Safety to greater than 70% (Second and low third quartile in 2017) Sense of Connectedness to greater than 70% (52% in 2017) Teacher Concern to greater than 70% (43% in 2017)				
Key Improvement Strategies		Is this KIS selected for focus this year?			
KIS 1 Empowering students and building school pride	Regular and consistent teaching, modelling and promotion of the school values through Social Emotional Learning.	Yes			
KIS 2 Empowering students and building school pride					
IS 3 Improving teacher awareness of the effects of trauma and disadvantage on student behaviour and learning. Chool pride		No			
KIS 4 Empowering students and building school pride	Implement Berry Street Education Model.	No			
KIS 5 Health and wellbeing	Maintain the allocation of additional resources that provide information, support and targeted programs to maximise health and wellbeing for all students.	No			
KIS 6 Setting expectations and promoting inclusion	Increased community engagement across the many different cultural backgrounds of our school.	Yes			

KIS 7 Health and wellbeing	Implement the Respectful Relationships program.	Yes
Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	Our school's welfare needs are complex and need to be approached by maintaining a focus also taking into account greater cultural understanding of our community and with a focus or The school has concluded the training of the Berry Street Education Model (BSEM). Yet we learnings of the BSEM and maintain a connection with Berry Street as an organisation. The Respectful Relationships Program in 2020.	n respectful relations. will still be implementing the

Define Actions, Outcomes and Activities

Goal 1	To optimise the learning growth of every student with a focus on English and Mathematics.
12 Month Target 1.1	Each student to make greater than one Victorian Curriculum level of learning progress in each school year during the strategic plan period in English and Mathematics. The NAPLAN Year 3 to 5 Relative Gain measures to consistently show: - More than 25 per cent of students making high relative gain. - Less than 25 per cent of students making low relative gain. - Maintain the percentage of Year 5 students achieving in the top three NAPLAN Bands for their year level at the same percentage record when the cohort was in Year 3 two years earlier. - Decrease the percentage of Year 3 and 5 students achieving at or below the NAPLAN NMS (ultimately to zero) - Achieve 'at-level' performance for Koori students in all Literacy and Mathematics strands.
KIS 1 Building practice excellence	Consistent evidence-based high impact teaching strategies which reflect high expectations for all students to be engaged in purposeful and challenging learning. Formulating approaches to strengthening practice, grounded on evidence based high impact teacher strategies.
Actions	Embed and utilise school-wide teaching and learning expectations in English.
	Publish and share consistent school-wide teaching and learning expectations in Mathematics, including Scope & Sequence and Assessment Schedules.
	Continue to improve teacher instructional practice through whole school professional development, coaching, modelling from consultants, peer observations, professional reading, collaborative team planning and feedback.
	Support all teachers to participate in Professional Learning Communities, and improve analysis and use of data to differentiate and evaluate the impact of teaching.
	Integrate High Impact Teaching Strategies into teacher instructional practice through PLCs and other collaborative planning, and peer observation process.
	Provide quality, high-impact additional assistance to maximise outcome success for indigenous and EAL students.

Outcomes	There will be a consistent approach to the teaching and learning of literacy and numeracy throughout the school. Students will demonstrate greater engagement with their learning. There will be improvement in all student outcomes in literacy and numeracy. Teachers will be better informed about effective instructional practices including HITS. There will be evidence of differentiation in teacher planning and in classrooms.
Success Indicators	NAPLAN The NAPLAN Year 3 to 5 Relative Gain measures to consistently show: - More than 25 per cent of students making high relative gain Less than 25 per cent of students making low relative gain Maintain the percentage of Year 5 students achieving in the top three NAPLAN Bands for their year level at the same percentage record when the cohort was in Year 3 two years earlier Decrease the percentage of Year 3 and 5 students achieving at or below the NAPLAN NMS (ultimately to zero) - Achieve 'at-level' performance for Koori students in all Literacy and Mathematics strands.

Activities and Milestones	Who	Is this a PL Priority	When	Budget
Whole school professional development with literacy consultant Modelling of the Reading Instructional Practices	☑ All Staff ☑ Leading Teacher(s) ☑ Literacy Leader	☑ PLP Priority	from: Term 1 to: Term 4	\$25,000.00 ☑ Equity funding will be used
Whole school professional development in numeracy Modelling of numeracy instructional practices by consultant and learning specialist. Publish and use draft Mathematics Scope and Sequences for Years 1-6. Develop Mathematics Scope and Sequence for Foundation Publish and share all Numeracy Teaching and Learning expectations documents (including Assessment Schedule, non-	☑ All Staff ☑ Learning Specialist(s) ☑ Numeracy Leader	☑ PLP Priority	from: Term 1 to: Term 4	\$40,000.00 ☑ Equity funding will be used

negotiables, resources)					
Teaching Strategies		✓ All Staff ✓ Leading Teacher(s) ✓ Learning Specialist(s)	☑ PLP Priority	from: Term 1 to: Term 4	\$1,000.00 Equity funding will be used
Whole school and team-based professional learning of PLC structure and goals. Establish active PLCs at every year level.		✓ All Staff ✓ Leading Teacher(s) ✓ Learning Specialist(s)	☑ PLP Priority	from: Term 1 to: Term 4	\$1,000.00 Equity funding will be used
Conduct regular analysis of data (PAT, EOL, BAS, Mathematics Interview and formative assessment in PLCs) to plan differentiated teaching and learning programs and monitor student growth and learning needs.		☑ All Staff ☑ Leadership Team	☐ PLP Priority	from: Term 1 to: Term 4	\$500.00 Equity funding will be used
Plan intervention (LLI, EAL, Speech Therapy, Ocupational Therapy, reading extension) to support and improve classroom teaching and learning strategies.		☑ Leadership Team	□ PLP Priority	from: Term 1 to: Term 4	\$500.00 Equity funding will be used
KIS 2 Building practice excellence	Providing quality, high-impact additional assistance to maximise outcome success for Indigenous students.				
Actions	Continue to celebrate and raise awareness of indigenous culture through school events, e.g. weekly acknowledgement, NAIDOC day, Book Week. Strategies to improve attendance of indigenous students.				

Outcomes	Use 'Learning about Aboriginal are into every aspect of curriculum. Provide specific support to unders Raised awareness of indigenous Improved academic outcomes for	Additional support to improve wellbeing of indigenous students. Use 'Learning about Aboriginal and Torres Strait Islander histories and cultures' document to integrate indigenous history and culture into every aspect of curriculum. Provide specific support to underachieving indigenous students in literacy and numeracy. Raised awareness of indigenous perspectives throughout the school community. Improved academic outcomes for indigenous students, particularly in literacy and numeracy. Evidence of indigenous perspectives in curriculum planning.				
Success Indicators	- use PAT, BAS, Eol, MAI and oth	NAPLAN - Achieve 'at-level' or higher student outcomes for Koori students in all Literacy and Mathematics strands use PAT, BAS, Eol, MAI and other diagnostic assessments to monitor growth in literacy and numeracy improved student attendance data.				
Activities and Milestones		Who	Is this a PL Priority	When	Budget	
Develop calendar of significant events, with reference to indigenous perspectives.		☑ Principal	□ PLP Priority	from: Term 1 to: Term 4	\$500.00 □ Equity funding will be used	
Increase cultural awareness throughout all school activities to increase student engagement.		☑ All Staff	☑ PLP Priority	from: Term 1 to: Term 4	\$1,000.00 □ Equity funding will be used	
Monitor attendance of indigenous students. Communicate regularly with parents and carers.		☑ All Staff	□ PLP Priority	from: Term 1 to: Term 4	\$1,000.00 Equity funding will be used	

Dedicated welfare officer to monitor student needs.		☑ Leading Teacher(s)	□ PLP Priority	from: Term 1 to: Term 4	\$2,000.00 ☐ Equity funding will be used
Provide small-group intervention support for indigenous students in literacy and numeracy.		☑ Leadership Team	□ PLP Priority	from: Term 1 to: Term 4	\$25,000.00 Equity funding will be used
Goal 2	To develop curious students who	are creative, critical thinkers and er	ngaged in and cor	nnected to their learning	
12 Month Target 2.1	 Stimulated Learning, Learning Confidence, Teacher effectiveness Reduce the percentage of students with between 10 and 20 days absence per year so this reflects the data of similar schools. Consideration of SSP targets reflecting 'the Education State' targets as and when appropriate, for example, more students reaching highest levels of achievement in Critical and Creative Thinking by 2025 				
KIS 1 Empowering students and building school pride	Build a Positive Climate for Learning that promotes intellectual engagement and self-awareness.				
Actions	Action 1.2 Teachers co-design as	spirational goals with students – Set	ting Personal Lea	rning Goals	
Outcomes	Students will have a greater awareness of what learning outcomes need to achieve and have a greater voice in determining goals and agency in how and when to complete them. Through the PLC initiative teachers will have a greater understanding of evidence based strategies and co-design learning				
Success Indicators	 F-2 Teachers design and set Literacy and Numeracy Learning Goals 3-4 Teachers design Literacy and Numeracy Learning Goals and co-design Personal Learning Goals 5-6 Teachers co-design with Students Academic & Personal Learning Goals 				

Activities and Milestones		Who	Is this a PL Priority	When	Budget
Each term, students will have tailored, co-designed or independent learning goals that are meaning to meet their individual needs. These are to be reviewed and amended based upon student progress. Goals should be wholistic and encompass the academic and social and emotional needs of the students.		✓ Leading Teacher(s)✓ Student(s)✓ Teacher(s)	□ PLP Priority	from: Term 1 to: Term 4	\$100.00 Equity funding will be used
KIS 2 Evidence-based high-impact teaching strategies	Teachers design learning progran	ns that utilize strategies that are evid	dence-based and	drive an improvement i	n professional practice.
Actions	Action 1.3 Teachers scaffold and Action 2.3 Teachers develop stud	differentiate learning to enable stude ent capacity to collaborate	ents to achieve th	neir goals	
Outcomes		efficacy and to ensure the use of evi bing their skill set of HITS within a co			ur professional
Success Indicators	 Differentiated learning pro Implement and explicitly t Team presentations to other 	gh teacher practice and evident in Pograms that are challenging, purpose teach Practice Principles/HITS 'Colla her teams about focus for Collabora nce Term 1 focus on SEL and Collal	eful and authentic aborative learning tive Learning	c. into various learning pr	,
Activities and Milestones		Who	Is this a PL Priority	When	Budget
Work with a Community of Practice in the are of "Evidence-based strategies drive professional practice improvement"		☑ Leading Teacher(s) ☑ Teacher(s)	☑ PLP Priority	from: Term 1 to: Term 4	\$500.00 □ Equity funding will be used

cohorts and link it to staff PDP.		✓ Leading Teacher(s) ✓ School Improvement Team ✓ Teacher(s)	□ PLP Priority	from: Term 1 to: Term 4	\$500.00 Equity funding will be used
Staff professional development, demonstrating and presenting collaborative efforts in different areas of HITS		 ✓ Leading Teacher(s) ✓ Principal ✓ School Improvement Team ✓ Teacher(s) 	☑ PLP Priority	from: Term 1 to: Term 4	\$500.00 Equity funding will be used
Professional Learning Communities implemented at the school with a whole school focus which differs from term to term. Teams to implement the inquiry method to ensure they are being precise with teaching and learning practices.		✓ Leading Teacher(s) ✓ School Improvement Team ✓ Teacher(s)	☑ PLP Priority	from: Term 1 to: Term 4	\$500.00 Equity funding will be used
KIS 3 Empowering students and building school pride	Incorporate authentic Student Voice and Agency into learning programs.				
Actions	Action 3.2 Teachers co-design opportunities for students to exercise authentic agency in their own learning.				
Outcomes	Students will have greater ownership and engagement in their learning. Learning will be tailored to student input and interest.				
Success Indicators	- Scope and sequence of Student Voice ideas/cohort and expectations - Developing methods for attaining student input into learning programs.				

Activities and Milestones		Who	Is this a PL Priority	When	Budget
Scope and Sequence of potential ideas for student voice across F-		☑ Leadership Team ☑ Leading Teacher(s) ☑ Teacher(s)	☑ PLP Priority	from: Term 1 to: Term 4	\$100.00 Equity funding will be used
Continue the implementation and analysis of Wellbeing surveys as a means of student voice.		☑ Student(s) ☑ Teacher(s)	□ PLP Priority	from: Term 2 to: Term 4	\$100.00 Equity funding will be used
Investigate opportunities for professional development in the area of student voice.		☑ School Improvement Team	☑ PLP Priority	from: Term 1 to: Term 4	\$100.00 Equity funding will be used
KIS 4 Empowering students and building school pride	Develop and foster Student Leadership pathways.				
Actions	Action 3.3 Teachers co-design leadership opportunities Action 3.4 Teachers build school pride and connectedness				
Outcomes	Students to have a greater influence in a leadership capacity. By promoting student leaders it will build their leadership traits				
Success Indicators	 Working with other local schools in a Community of Practice to promote leadership inter-schools and improve student leadership knowledge and shared opportunities. Work with Ardoch and Victoria University to implement a sequence of Leadership workshops with students in Grade 4 and 5. Review leadership booklet and guidelines. 				

Activities and Milestones		Who	Is this a PL Priority	When	Budget	
School will be working within a community of practice through the Reservoir High School Transition Cluster.		✓ Leading Teacher(s)✓ Student(s)✓ Teacher(s)	□ PLP Priority	from: Term 1 to: Term 4	\$1,000.00 Equity funding will be used	
Develop and review student leadership booklet & policy		☑ Leading Teacher(s) ☑ Teacher(s)	☑ PLP Priority	from: Term 1 to: Term 4	\$500.00 Equity funding will be used	
Develop a Student Voice & Agency policy.		☑ Leadership Team ☑ Teacher(s)	☑ PLP Priority	from: Term 2 to: Term 4	\$100.00 Equity funding will be used	
Liaise with external agencies to p for students across the school.	Liaise with external agencies to provide Leadership opportunities for students across the school.		☑ PLP Priority	from: Term 1 to: Term 3	\$100.00 Equity funding will be used	
Goal 3	To develop empowered, healthy	and resilient students who display	behaviours and at	titudes that reflect the so	chool values.	
12 Month Target 3.1	Increase the percentage of positive responses to the student Attitudes to School Survey measures to greater than 70% - All areas of Student Safety to greater than 70% (Second and low third quartile in 2017) Sense of Connectedness to greater than 70% (52% in 2017) Teacher Concern to greater than 70% (43% in 2017)					
KIS 1	Regular and consistent teaching,	, modelling and promotion of the sc	hool values throu	gh Social Emotional Lea	rning.	

Empowering students and building school pride									
Actions	Action 2.1 Teachers build quality	tion 2.1 Teachers build quality relationships that enhance student engagement, self-confidence and growth as a learner							
Outcomes	the community. Students should have a greater u	ocial and Emotional teaching and learning needs to be at the forefront as a focus with Literacy and Numeracy, given the needs of the community. tudents should have a greater understanding of their own emotions and be well equipped with a repertoire of strategies to self- egulate their emotions to promote positive interactions with their peers.							
Success Indicators	Embed strategies and pro	Weekly sessions focused on topics in capabilities curriculum Embed strategies and programs from the Berry Street Education Model (BSEM) Professional learning and implementation of Growth Mindset strategies							
Activities and Milestones		Who	Is this a PL Priority	When	Budget				
BSEM classroom practices are to be implemented - Morning circles - Zones of regulation - Individualised 'ready to learn' plans - Implement Calm down 'corners' - Continue with rewards program and recognition of school values		☑ School Improvement Team ☑ Teacher(s)	□ PLP Priority	from: Term 1 to: Term 4	\$100.00 Equity funding will be used				
Teaching teams plan a tailored social and emotional learning program that addresses the needs of their students informed from student voice and well-being surveys.		☑ Leading Teacher(s) ☑ Teacher(s)	□ PLP Priority	from: Term 1 to: Term 4	\$100.00 Equity funding will be used				
Investigate Professional Development opportunities for implementing Growth Mindset practices across the school.		✓ Leading Teacher(s)✓ School Improvement Team✓ Student(s)	□ PLP Priority	from: Term 1 to: Term 4	\$100.00 Equity funding will be used				

		☑ Teacher(s)				
Routinely/schedule Triage Triads – In-house PD, formalize the engagement of certain students with a focus on engagement and connectedness.		☑ Principal ☑ School Improvement Team	□ PLP Priority	from: Term 1 to: Term 4	\$100.00 □ Equity funding will be used	
Investigate the viability of a Scope the coming years.	e and Sequence the BSEM over	☑ Principal ☑ School Improvement Team	☑ PLP Priority	from: Term 1 to: Term 4	\$100.00 Equity funding will be used	
KIS 2 Setting expectations and promoting inclusion	Increased community engagement	nt across the many different cultural	backgrounds of c	our school.		
Actions	Action 2.2 Teachers ensure all sti program	udents' cultural backgrounds, needs	s and abilities are	recognised and address	sed in the learning	
Outcomes		re and inclusive of the many differen moting events that celebrate our cult		our community. We aim	to increase community	
Success Indicators	- CUST Training - Promoting more cultural awareness through the curriculum and whole school events.					
Activities and Milestones		Who	Is this a PL Priority	When	Budget	
Cultural Understanding and Sensitivity training.		☑ All Staff	☐ PLP Priority	from: Term 1	\$500.00	

				to: Term 2	☐ Equity funding will be used			
Increase cultural awareness throu increase student engagement.	ghout all school activities to	☑ Leadership Team ☑ Principal ☑ Student(s)	□ PLP Priority	from: Term 1 to: Term 4	\$100.00 Equity funding will be used			
KIS 3 Health and wellbeing	Implement the Respectful Relation	nships program.						
Actions	The school will implement the Res	spectful Relationships program.						
Outcomes	Increase staff understanding of the	e impact of gender equity and dome	estic abuse.					
Success Indicators	program. • Whole school PD to discu	The respective relation in the team will most with their elactor group elice a term to allocate and implementation of the						
Activities and Milestones		Who	Is this a PL Priority	When	Budget			
The respectful relationships team will meet with their cluster group once a term to discuss the implementation of the program.		☑ Assistant Principal ☑ Teacher(s)	☑ PLP Priority	from: Term 1 to: Term 4	\$100.00 Equity funding will be used			
Whole school PD to discuss the links between gender equity and domestic violence in the community.		☑ Assistant Principal	☑ PLP Priority	from: Term 1 to: Term 4	\$100.00 Equity funding will be used			

☑ Assistant Principal ☑ School Improvement Team	☑ PLP Priority	from: Term 1 to: Term 4	\$100.00 Equity funding will be used
			be useu

Equity Funding Planner

Equity Spending Totals

Category	Total proposed budget (\$)	Spend (\$)
Equity funding associated with Activities and Milestones	\$67,000.00	0.00
Additional Equity funding	\$322,000.00	\$322,000.00
Grand Total	\$389,000.00	\$322,000.00

Activities and Milestones

Activities and Milestones	When	Category	Total proposed budget (\$)	Equity Spend (\$)
Whole school professional development with literacy consultant	from: Term 1 to:	☑ Other Employment of consultant	\$25,000.00	\$25,000.00
Modelling of the Reading Instructional Practices	Term 4			
Whole school professional development in numeracy	from: Term 1	☑ Other	\$40,000.00	\$40,000.00
Modelling of numeracy instructional practices by consultant and learning specialist.	to: Term 4	Employment of consultant		
Publish and use draft Mathematics Scope and Sequences for Years 1-6.				
Develop Mathematics Scope and Sequence for Foundation				
Publish and share all Numeracy Teaching and Learning expectations documents (including Assessment				

Schedule, non-negotiables, resources)				
Dedicated welfare officer to monitor student needs.	from: Term 1 to: Term 4		\$2,000.00	
Totals	\$67,000.00			

Additional Equity spend

Outline here any additional Equity spend for 2020	When	Category	Total proposed budget (\$)	Equity Spend (\$)
To provide a NAIDOC celebration.	from: Term 2 to: Term 2	☑ Other Employment of an elder to perform smoking ceremony	\$1,000.00	\$1,000.00
Employment of a multi-cultural aid	from: Term 1 to: Term 4	☑ School-based staffing	\$26,000.00	\$26,000.00
Employment of a speech pathologist	from: Term 1 to: Term 4	☑ School-based staffing	\$35,000.00	\$35,000.00
Cash to credit for additional staffing to reduce class sizes	from: Term 1 to: Term 4	☑ School-based staffing	\$200,000.00	\$200,000.00
Provision of a fee free environment	from: Term 1	☑ Teaching and learning programs and resources	\$35,000.00	\$35,000.00

	to: Term 4			
Provision of a swimming program	from: Term 1 to: Term 4	☑ Teaching and learning programs and resources	\$25,000.00	\$25,000.00
Totals			\$322,000.00	\$322,000.00

Professional Learning and Development Plan

Professional Learning Priority	Who	When	Key Professional Learning Strategies	Organisational Structure	Expertise Accessed	Where
Whole school professional development with literacy consultant Modelling of the Reading Instructional Practices	✓ All Staff ✓ Leading Teacher(s) ✓ Literacy Leader	from: Term 1 to: Term 4	 ✓ Curriculum development ✓ Formalised PLC/PLTs ✓ Demonstration lessons 	 ✓ Formal School Meeting / Internal Professional Learning Sessions ✓ PLC/PLT Meeting 	✓ Literacy expertise ✓ PLC Initiative ✓ Literacy Leaders ✓ Practice Principles for Excellence in Teaching and Learning ✓ Pedagogical Model ✓ High Impact Teaching Strategies (HITS)	☑ On-site
Whole school professional development in numeracy Modelling of numeracy instructional practices by consultant and learning specialist. Publish and use draft Mathematics Scope and Sequences for Years 1-6. Develop Mathematics Scope and Sequence for Foundation Publish and share all Numeracy Teaching and	✓ All Staff ✓ Learning Specialist(s) ✓ Numeracy Leader	from: Term 1 to: Term 4	✓ Curriculum development ✓ Formalised PLC/PLTs ✓ Demonstration lessons	✓ Formal School Meeting / Internal Professional Learning Sessions ✓ PLC/PLT Meeting	 ✓ PLC Initiative ✓ Learning Specialist ✓ External consultants ✓ Practice Principles for Excellence in Teaching and Learning ✓ Pedagogical Model ✓ High Impact Teaching Strategies (HITS) ✓ Numeracy leader 	☑ On-site

Learning expectations documents (including Assessment Schedule, non-negotiables, resources)						
Whole school and team- based professional learning of High Impact Teaching Strategies	✓ All Staff ✓ Leading Teacher(s) ✓ Learning Specialist(s)	from: Term 1 to: Term 4	 ✓ Planning ✓ Peer observation including feedback and reflection ✓ Formalised PLC/PLTs 	 ✓ Professional Practice Day ✓ Formal School Meeting / Internal Professional Learning Sessions ✓ Communities of Practice ✓ PLC/PLT Meeting 	 ✓ PLC Initiative ✓ Internal staff ✓ Learning Specialist ✓ Literacy Leaders ✓ High Impact Teaching Strategies (HITS) 	☑ On-site
Whole school and teambased professional learning of PLC structure and goals. Establish active PLCs at every year level.	✓ All Staff ✓ Leading Teacher(s) ✓ Learning Specialist(s)	from: Term 1 to: Term 4	✓ Moderated assessment of student learning ✓ Peer observation including feedback and reflection ✓ Formalised PLC/PLTs	✓ Formal School Meeting / Internal Professional Learning Sessions ✓ Communities of Practice ✓ PLC/PLT Meeting	 ✓ PLC Initiative ✓ Internal staff ✓ Learning Specialist ✓ Literacy Leaders ✓ Practice Principles for Excellence in Teaching and Learning 	☑ On-site
Increase cultural awareness throughout all school activities to increase student engagement.	☑ All Staff	from: Term 1 to: Term 4	✓ Planning✓ Curriculum development	☑ Formal School Meeting / Internal Professional Learning Sessions	☑ Internal staff ☑ Departmental resources Victorian curriculum	☑ On-site
Work with a Community of Practice in the are of "Evidence-based strategies	☑ Leading Teacher(s)	from: Term 1	☑ Collaborative Inquiry/Action Research team	☑ Network Professional Learning	☑ SEIL ☑ Literacy expertise	☑ Off-site Working with a

drive professional practice improvement"	☑ Teacher(s)	to: Term 4		☑ Communities of Practice	✓ Learning Specialist ✓ Practice Principles for Excellence in Teaching and Learning ✓ High Impact Teaching Strategies (HITS)	number of schools
Staff professional development, demonstrating and presenting collaborative efforts in different areas of HITS	✓ Leading Teacher(s) ✓ Principal ✓ School Improvement Team ✓ Teacher(s)	from: Term 1 to: Term 4	☑ Planning ☑ Preparation	✓ Professional PracticeDay✓ Communities of Practice	 ✓ Primary Mathematics and Science specialists ✓ PLC Initiative ✓ Learning Specialist ✓ Literacy Leaders 	☑ On-site
Professional Learning Communities implemented at the school with a whole school focus which differs from term to term. Teams to implement the inquiry method to ensure they are being precise with teaching and learning practices.	✓ Leading Teacher(s) ✓ School Improvement Team ✓ Teacher(s)	from: Term 1 to: Term 4	☑ Planning ☑ Formalised PLC/PLTs	☑ Formal School Meeting / Internal Professional Learning Sessions	✓ PLC Initiative ✓ Internal staff ✓ External consultants DET PLC Personnel ✓ Practice Principles for Excellence in Teaching and Learning ✓ High Impact Teaching Strategies (HITS)	☑ On-site

Scope and Sequence of potential ideas for student voice across F-6	✓ Leadership Team ✓ Leading Teacher(s) ✓ Teacher(s)	from: Term 1 to: Term 4	 ✓ Planning ✓ Curriculum development ✓ Student voice, including input and feedback 	 ✓ Professional Practice Day ✓ Formal School Meeting / Internal Professional Learning Sessions ✓ Timetabled Planning Day 	☑ Internal staff ☑ Learning Specialist	☑ On-site
Investigate opportunities for professional development in the area of student voice.	School Improvement Team	from: Term 1 to: Term 4	☑ Student voice, including input and feedback	✓ Professional PracticeDay✓ Network ProfessionalLearning	 ✓ Internal staff ✓ Practice Principles for Excellence in Teaching and Learning 	☑ On-site
Develop and review student leadership booklet & policy	☑ Leading Teacher(s) ☑ Teacher(s)	from: Term 1 to: Term 4	☑ Student voice, including input and feedback	☑ Professional Practice Day ☑ Timetabled Planning Day	✓ Learning Specialist ✓ Departmental resources FISO publications; working with EILS ✓ Student Achievement Manager ✓ Numeracy leader	☑ On-site
Develop a Student Voice & Agency policy.	☑ Leadership Team ☑ Teacher(s)	from: Term 2 to: Term 4	☑ Student voice, including input and feedback	 ✓ Professional Practice Day ✓ Formal School Meeting / Internal Professional Learning Sessions ✓ Timetabled Planning Day 	✓ Departmental resources FISO information ✓ Practice Principles for Excellence in Teaching and Learning ✓ High Impact Teaching Strategies (HITS)	☑ On-site

Liaise with external agencies to provide Leadership opportunities for students across the school.	✓ Leading Teacher(s) ✓ Teacher(s)	from: Term 1 to: Term 3	☑ Student voice, including input and feedback	✓ Professional PracticeDay✓ Communities of Practice	 ✓ PLC Initiative ✓ Internal staff ✓ Learning Specialist ✓ Practice Principles for Excellence in Teaching and Learning ✓ High Impact Teaching Strategies (HITS) 	☑ On-site
Investigate the viability of a Scope and Sequence the BSEM over the coming years.	☑ Principal ☑ School Improvement Team	from: Term 1 to: Term 4	☑ Planning	 ✓ Formal School Meeting / Internal Professional Learning Sessions ✓ Network Professional Learning ✓ PLC/PLT Meeting 	☑ Literacy expertise ☑ Literacy Leaders ☑ External consultants Working with Berry St consultants	☑ On-site
The respectful relationships team will meet with their cluster group once a term to discuss the implementation of the program.	✓ Assistant Principal ✓ Teacher(s)	from: Term 1 to: Term 4	☑ Planning ☑ Preparation	 ☑ Professional Practice Day ☑ Formal School Meeting / Internal Professional Learning Sessions ☑ Timetabled Planning Day ☑ Network Professional Learning 	☑ Internal staff ☑ Departmental resources Meeting with Respectful Relationships group.	✓ Off-site Meetings at various locations
Whole school PD to discuss the links between gender equity and domestic violence in the community.	☑ Assistant Principal	from: Term 1 to: Term 4	☑ Planning ☑ Curriculum development	☑ Formal School Meeting / Internal Professional Learning Sessions	☑ Learning Specialist ☑ External consultants	☑ On-site

				☑ Timetabled Planning Day	Investigate appropriate personnel	
Audit of current school resources	✓ Assistant Principal ✓ School Improvement Team	from: Term 1 to: Term 4	☑ Planning ☑ Preparation	☑ Timetabled Planning Day	☑ Internal staff	☑ On-site